

# FINANCIAL REPORT 2021

1 january - 31 december

Stichting Human Security Collective Rivlervismarkt 4, 2513 AM The Hague

For identification purposes Schoonhoven, d.d. 2 23 MAY 2022 Versluis Accountancy B.V. J. Versluis RA The Hague, 23 May 2022 He

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Independent auditors report

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#### Introduction

2021 was like the previous one an exceptional year. Due to the ongoing Covid pandemic and the measures taken to mitigate the consequences, we once more needed to adjust the way we conduct our projects. The bright spot came through the availability of vaccinations for a better protection against the virus.

Despite these, at times, quite demanding adjustments, our team was again able to implement most of the projects according to our planning. Overall, our partners and donors have been helpful in creating the required conditions for a continuation of our programs. The team quickly and diligently adjusted to the "new normal" of using video-calls for training sessions, presentations, conferences etc. The exception are activities carried out under the Stability Fund from the Dutch Ministry of Foreign Affairs, such as the Prevention of Violent Extremism Master Classes and the Prevention of Violent Extremism - Development nexus toolkit training. These require essentially on the spot events. A decision was made to postpone a number of these activities that has been planned for 2021 to the first guarter of 2022 in anticipation of a more safe and secure "post- Covid" environment. Another exception is the FORB (Freedom of Religion and Belief) initiative, also sponsored by the Dutch MOFA, in North Cameroun which require our physical presence. Travel continued to this region in the past year. In the other project country under FORB, the Philippines and more precisely the Southern island of Mindanao, the travel related restrictions to enter have been too restrictive. We therefore decided to invite our project partner to the Hague instead, which turned out to be helpful for the quality of delivery of project activities.

In terms of financial results, this fiscal year ends with a positive result of  $\in$  13.668. Last year's result was in comparison higher due to the support from the NOW, and to possibility of charging costs budgeted for activities such as the conduct of training and workshops to fees instead. We also spent more institutional funds in preparation for project calls and costs related to institutional developments such as the labor-intensive process of transferring to a new office.

We executed over seventeen projects of which seven projects have been finalized and six were initiated. We submitted a number of projects for the Inclusive leadership and FATF/derisking programs for approval in 2022.

Our reserve for professional development increased to € 42.640, adding to a total reserve of € 755.986. The planned training and courses continued to be postponed due the Covid related measures. However, we anticipate to spend a significant reserve for the team's professional development in 2022, e.g. on the security and safety training.

At the end of 2021 the financial position of HSC remains solid.

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# 2. Financial position

2. Financial position			
	Actual	Budget	Actual
	2021	2021	2020
	x € 1.000	x € 1.000	x € 1.000
<u>Income</u>			
Contributions HSC	813	1.200	1.464
Mutation project prerequisites	217	16	-402
	1.031	1.216	1.062
Direct Project Expenses	411	657	298
Gross margin	620	559	764
Expenditures			
Personnel	646	646	545
Organisation	-2	32	39
General	11	16	16
Housing	12	15	11
Services	0	1	0
ICT	14	16	12
	681	726	623
Sub-total Result	-61	-167	141
Other Income	74	32	50
Interest	0	0	0
Total other income	74	32	50
Result	14	-135	191

## **Financial position**

For an assessment of the financial position of the foundation, the amounts of the balance sheet (Annex A) grouped as follows:

balance sheet (Annex A) grouped as follows:	31-12-2021	31-12-2020
Prolonged Available Capacity		
Equity	713.328	705.063
General reserve Reserve professional development	42.640	
	755.968	742.300
Increase compared to previous year		
Operating surplus/ deficit	8.265	185.106
Addition/ withdrawal facilities	5.403	6.336
	13.668	191.442

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# Available working capital

Receivables	43.946	13.204
Cash and cash equivalents	1.228.804	1.483.153
·	1.272.750	1.496.357
Current Liabilities	88.946	108.772
Working capital	1.183.804	1.387.585
Increase compared to previous year	-203.781	593.071
Prepaid project costs	0	0
Positive balance and increase of facilities	13.668	191.442
	13.668	191.442
	13.008	171,444

At year end 2021 the financial position of HSC is solid.

Treasurer Klaas Jansen

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Balance Sheet as at 31 December 2021

Annex A

Assets		<u>31-12-2021</u>	<u>31-12-2020</u>
Current Assets			
Accounts receivable	43.946	1	3.204
<u>Current account</u>	1.228.804	1.48	3.153
	-	1.272.750	1.496.357

## Liabilities

<u>Equity</u> General reserve Reserve professional development	713.328 42.640	705.063 37.237
	755.968	742.300
Current liabillities / accounts payable Advanced project payments	88.946 427.836	108.772 645.285
	1.272.750	1.496.357

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# **Operating Account**

Statement of income and expenses

Income		Actual 2021		Actual 2020		Budgeted 2021	
Contribution to HSC Mutation advanced project payment Interest Other Income	813.461 217.450 0 74.287		1.463.582 -401.629 19 50.078	de la constanción de	1.199.976 15.830 0 32.100		
		1.105.197		1.112.050		1.247.906	
Expenditures							
Staff costs Organisation Expenses	646.409 -2.292		545.449 38.504		645.600 32.070		
General Expenses Housing Costs	10.520 11.535		16.364 10.603		16.200 15.046		
Services	36		173		500		

## Expenditures

Staff costs	646.409		545.449	645.600	
Organisation Expenses	-2.292		38.504	32.070	
General Expenses	10.520		16.364	16.200	
Housing Costs	11.535		10.603	15.046	
Services	36		173	500	
ICT	14.464		11.763	16.600	
Project Charges	410.858		297.752	657.171	
		1.091.529		920.608	1.383.188

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-			-		

Results Financial Year	13.668	191.442	-135.282
Breakdown of results Reserve Professional Development	5.403	6.336	
General Reserve	8.265	185.106	-135.282
	13.668	191.442	-135.282

Annex B

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### **Accounting Principles**

#### Receivables

The receivables are valuated at their nominal value. All receivables are reviewed individually and decided upon whether it is doubtful. In case of doubt a provision for bad debt is created.

#### Other Assests and Liabilities

Unless mentioned otherwise, these are valuated at their nominal value.

#### Provision for Professional Development

A provision has been created for keeping and developing the knowledge and expertise of the staff members.

#### **Principles for Determining the Results**

Revenues and expenses are accounted for in the period they are related to, regardless of whether they have been received or paid at that moment.

Revenues are incorporated if they have been realized. Expenses are accounted for if they are foreseeable.

## Annex C

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# Notes to the Balance Sheet as at 31 December 2021

Annex D

Assets		2021		2020
Accounts receivable				
Interest ABN/Amro Warranty Payments in advance Dutch Ministry of Foreign Affairs St. Participe ICCO ECNL Other	0 1.150 0 22.221 9.700 0 10.875		11 1.150 2.541 0 5.648 1.745 2.109	
Total accounts receivable	-	43.946		13.204
Liquid assets Cash Bank Account ABN Amro Bank Account ING Bank Bank Account Savings ABN Amro Bank Account Savings ING Bank Total Liquid Assets These are directly requestable balances. Liabilities	2.255 532.722 149.891 443.950 99.986	1.228.804	1.231 1.037.984 0 443.938 0	1.483.153
<u>General Reserve</u> Balance as of 1 January Increase: result financial.year	8.265	705.063 8.265	185.106	519.957
Balance at 31 December	-	713.328		705.063
Reserve Professional Development Balance at 1 January Increase: endowment Decrease: various trainings and courses	9.000 3.597	37.237	9.000 2.664	30.901
		5.403		6.336
Balance at 31 December		42.640	i a	37.237

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		2021	2020
Accounts payable			
Still to be paid holiday contribution/ days	25.999	25.30	5
Accrued liabilities	579	19.63	
Prepaid payments	0	14.80	0
Justice and Peace	4.809	6.10	9
Project costs to be paid	2.789	3,94	4
Tax authorities	15.042	15.08	11
Auditor	7.260	11.91	.3
Perpectivity	0	2.42	20
Foreign accounts payable	5.842	6.15	50
Miscellaneous	26.626	3.41	.8
Total accounts payable		88.946	108.772
In advanced received contributions:			
Projects (see annex F)	427.836	645.28	35
Correction balance 1 January			
Projects (see annex F)	0		0
Balance at 31 December		427.836	645.285

Financial obligations not featured in the balance sheet:

Rental contract with " Stichting het Nutshuis " concerning office space Riviervismarkt 4, the Hague. The contract of the office space ends per 30-6-2024 and can be terminated by that date, with a term of notice of 12 months before the end of contract. The office space rent per year is  $\notin$  9.982, including services (based on 2021).

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# Notes to the Operating Account On the Status on Income and Expenses

Income

		2021		2020		2021
Contributions:						
MOFA	29.845		374.000		329.000	
NPL - Nederlandse Postcode Loterij	0		0		0	
US Federal	0		0		0	
ISD SCN	21.473		0		0	
Mensen met een Missie	208.434		470.241		218.989	
GIZ	65.180		0		50.236	
Cordaid NAP1325	19.108		103.976		19.109	
Norwegian Church	5.333		152.160		45.640	
UNDP	58.320		124.900		58.320	
CSID	73.750		87.104		91.594	
Sigrid Rausing Trust	93.130		88.553		88.830	
ECNL	0		7.668		0	
OSF	83.333		0		83.500	
EU	50.337		0		98.872	
ICCO	16.333		33.886		27.000	
Australian Government	0		0		0	
St. Particlpe (Zon MW)	88.884		21.094		88.886	
NWO	0		0		0	
Justice and Peace	0		0		0	
Own contribution	0		0		0	
		813.461		1.463.582		1.199.976
Mutation Project Requirement:						
Balance at 1 January	645.286		243.656		645.286	
Balance at 31 December	427.836		645.285		629.456	
Mutation Required		217.450		-401.629		15.830
* For a complete overview on projec	ts income and exp	enses see Anne	<u>x F</u>			
Interest Income						
Interest Banks	0		19		0	

Actual

Interest Banks	0		19	_	0	
		0		19		0
Other Income						
Lease staff for third parties	18.989		19.786		0	
Miscellaneous	53.011		30.292		32.100	
Previous years	2.287					
		74.287		50.078		32.100
	2		_		-	
Total Income	100000	1.105.197	-	1.112.050	-	1.247.906

Annex E

Budgeted

Actual

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Expenditures		Actual		Actual		Budgeted 2021
Personnel Expenses		<u>2021</u>		<u>2020</u>		<u> 4741</u>
Salaries	506.778		482.661		497.500	
Social Security Expenses	72.365		73.181		73.600	
Verg.zkv	2.283		2.230		2.300	
Pension wg	49.647		44.914		45.000	
Travel expenses w/w	1.712		7.976		4.000	
Other pers.expenses	879		2.732		5.100	
Hired personnel	2.661		1.575		2.100	
Arboservice	1.350		1.084		1.000	
Insurance ZW	6.252		6.177		6.000	
Professional Development	3.597		2.664		9.000	
Sick pay	0		-13.258		0	
NOW - compensation salaries	-1.115		-66.487		0	
		646.409		545.449		645.600
Organisation Expenses						
Phone costs etc.	3.150		3.181		4.300	
Postage	69		9		100	
Banking costs	1.891		541		600	
Negative bank interest	2.122		0		7.410	
Exchange rate difference	-26.061		26.753		0	
Office supplies	87		121		200	
Insurances	3.318		3.431		3.300	
Subscriptions / documentation	0		0		200	
Copying costs, etc.	955		502		700 12.360	
Conferences / seminars (abroad)	0		143			
Travel-accomm. Abroad	8.929		0		0	
Contributions	0		0		0	
Acquisition costs	985		182		500	
Other organisational costs	418		3.641		2.400	
ISO certification	1.845 0		5.641		2.400	
Expenses earlier years		3		5		
General Expenses		-2.292		38.504		32.070
Audit fees	4.600		12.518		6.700	
KKA-TAD/administration	2.571		2.226		2.500	
Publicity	0		0		1.000	
Cost management (board)	1.353		1.586		4.000	
Travel-accomm. expenses (NL)	21		0		1.500	
General Costs	1.915		34		500	
Own contribution projects	60		0		0	
Meeting costs	0		0		0	
an a						

10.520

16.200

16.364

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Expenditures

		Actual 2021		Actual 2020		Budgeted 2021
Housing Expenses						
Rent	11.535		10.603		15.046	
		11.535		10.603		15.046
Services						
Housekeeping services	36		173		500	
depreciation inventory	0	36	0	173	0	500
Automation						
ICT (including hardware)	14.464		11.763		16.600	
		14.464		11.763		16.600
		14.404		11./03		10.000
Activity-project Expenses						
Activity-project Expenses						
Third party	410.858		297.752		657.171	
		410.858		297.752		657.171
Total	19	1.091.529		920.608	-	1.383.188
Staffing		Number Fte's		Number Fte's		Number Fte's
		10		4.0		10
Executive Director Co-Directors		1,0 2,0		1,0 2,0		1,0 2,0
Program Officers		3,6		3,6		3,6
Communication Officer Administration		1,0 0,6		1,0 0,6		1,0 0,6
		0,0		5,0		
Total		8,2		8,2		8,2
Internships positions		3		0		2

home	OAF Institutions support	Constraint Constrainto	Trost - FATF Olokul Coaftbo	Tuntsia FATF	OEZ Westhern Rediters	8Z	Jordan Jordan Mayors visit	RBME Mayora Ecchange	1	Coordination	CVE 1	Australia MasterChas Bhiopia	UNDP		Freedom Of Religion and Bellet	Participation Horizon	Abya 1225	Libys 125 NVP Addendem	8	Time/Your-	E I I	Programme 2.0 Turkis	Acquisitio	Total Projects
Balance Sheet as of 1/1-2021	-	•	37,224	•	0	0	0		10.380	•	59.057	9.640	£77.9	290.388	230,686	0	20,071	-39,180	17.245	0	8	0	0	982,286
MOFA											-2.367			32.212										29.845
US Federal								0																•
ISD-CSN							21.473																	21.473
Norweglan Church Ald (NCA)										ttt:s								1			T			5.233
ICCO										16.333			1											16.31
ECNL Tunista																								0
OSF		83.333								1								Ì	1		T			11111
Australian Embassy/Dep.For.Aff.										1			1							1	T			
Corderid MAP 1325		1															-20.072	39.160			T			19.101
SRT			93.130																		T			93.130
Nensen met een Missie															208,434	1		Î	1	1	Ţ			208.434
csm																			73.750					13.750
Fonds 1818																					Ī			
St. Participe (Zon NW)																				86,864				88.86
612					42.336	22.844																		65.180
OWN													1											0
UNDP													077.85				Í				Ī			
EU										Ì	I					20.337								ALLOS
NPL (Nationale Postcode Lotert))								T				1								t				• •
Other					T					T	T	T	T											
Total External Income	0	<b>PEE.E</b> 8	130,353	0	42,336	22,845	E74.12	0	10.380	21.666	56.690	0199'6	66,093	322.600	439,122	<b>7EE.02</b>	0	0	90.994	88.884	0	0	0	1.458.747
Total Income	0	63.334	130.353	0	42.336	22.845	21.473	•	10.380	21.666	56.690	9,640	68.093	322.500	439.122	50.337	•	•	90.994	68.884	0	0	0	1.458.747
Expenditures													T						T	T				
Salary costs		54.476	58.670		18.906	2.267	11,200	2.225	a.680	15,213	30,400		15.664	140,400	113.217	16,101	1		43.750	68.884				620,053
Project expenses		8.024	27,109		28.230	23.116	10.273	4,800	47.351	6,453	26,285		52,42A	54.091	76,135	4,025			42.532	0				410.858
<b>Total Expenditures</b>	•	62.500	85.779	0	47.136	25.383	21.473	7.025	56.031	21.666	56.689	•	68.093	194.491	180-351	20.126	•	•	86.282	88.884	•	•	0	010.010.1
ALL STATE SAME SAME			A 874	c	4 800	-2.530	•	-7.025	45.651	0	0	9.640	0	128.109	249.770	30.211	0	0	4.712	0	0	0	•	427.836

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	A NUMBER OF	And a second sec				-	-				ŀ											
come	OSF institutional support	Right Russing Trust - FATF Riobal Grant 2	BDHR Asta Pacific	FIC:	ZĐ	Mai ARC	ARC coordination A	CVE Masterdase	Australia St MasterClass Pr Ethiopia	Strateglech Programme Steb	Cameroon	Freedom Of Religion and Belief	SEELANN WART	LIbya 1325 NAP Addendum	8	Time4Your- Future	Horizon 2020	EDHR MEDHR	REVRAD	r s	Acquisitie	Total Projects
Balance Sheet as of 1/1-2021	_	0 37.224	o	0	0	10.350	0	59.057	9.640	290.388	9.773	230,688	20.071	-39,180	17.245	•	•	•	•	•	0	645.286
MOFA										329,000					Ì			T				329.000
Canada Global Affairs															T			-	T			0
US Foundations																						0
Norwegian Church Aid (NCA)						45,640																45.640
rcco							27,000									-						27.000
ECNL Tunisia																						0
OSF	83.500	0																				83.500
Australian Embassy/Dep.For.Aff.			1																			o
Cordald NAP 1325 ECNL (OAK)								T	-				-20.071	39.180								19.109
SRT		88.830				1																68.830
Mensen met een Missie									1			218.989										216.989
cstb								1							91.594							91.594
Fonds 1818																						0
Zon MW																88.886						53,636
215					50.236																	50.236
UNDP											58,320											58.320
EU			0														50.337		48.535			98.872
NPL (Nationale Postcode Loterij)						-														0		0
Other																T		1	T			0
Total External Income	83,500	0 126.054	0		50.236	56,020	27,000	59,057	9.640	619.388	68,093	449,677		0	108.839	38,336	50.337	0	48.535	0	0	1,845,262
<b>Own contribution Institutional</b>																						0
Total Income	83,500	0 126.054	0	0	50.236	56.020	27.000	59.057	9.640	619.388	68.093	449.677	0	0	108.839	88.886	S0.337	0	48,535	0	0	1.845.262
Expenditures																						
Salary costs	43.838	8 46,450	0	0	21.900	12.989	19.059	45,000	7,000	125.600	11.400	76.800			20.300	88.886	20.000	0	19.414	0	0	558,635
Project expenses	18.788	8 42.380	0	0	28.336	43.031	1.96.7	14.057	2.640	203.400	56.693	141.890			61.394	0	7.500	0	29.121	0		657.171
<b>Total Expenditures</b>	62.625	5 68.830	0	0	50.236	56.020	27.000	59.057	9.640	329.000	68.093	218,690	•	•	81.694	88.886	27.500	•	48.535	•	0	1.215.806
<b>Balance Projects</b>	20.875	S 37.224	0	0	0	•	0	0	0	390.386	0	230.987	0	0	27.145	•	22.637	0	0	•	0	629.456

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OVER NEW FIGTER TOTAL	ŀ	- CON	Ī	ŀ	ŀ	ŀ								-	W. C.			
Inconte	OSF Institutional support	Signd Raushig Trust FATF Global Coalition	Tunisia FATF	Mail ARC	Coordination ARC A	CVE A	Australia MasterClass Ethiopia	UNDP Cameroon	Stab DVB	Freedom Of Religion and Belief	Ubya 1326 NAP	Llbya 1325 NAP Addendum	CSID	Time4Your-	TAYF helpt waar nodig	Mentorship Programme 2.0 Tunisla	Acquisitie	Total Projects
Balance Sheet as of 1/1-2020	122,648	34.233	0	2.565	0	64,822	9.640	4.610	0	0	4.937	0	•	0	0	•	0	243.656
MOFA									374.000									374.000
Canada Global Affairs																		•
US Foundations																		•
Norwegian Church Aid (NCA)				152.160														152,160
ICCO					33.886													33,886
ECNL Tunisia			7,668															7,668
osr																		•
Australian Embassy/Dep.For.Aff.																		•
Cordald NAP 1325											63.976	40.000						103.976
ECNL (OAK)																		٥
SRT		88.553																88.553
Mensen met een Missie										470.241								470.241
CSID													87.104					87.104
Fonds 1818																		0
St. Participe (Zon MW)														15.761	5.333			21.094
OWN																		•
UNDP								124.900										124.900
																		0
NPL (Nationale Postcode Loterij)	-																	•
Other																		0
Total External Income	122.848	122.786	7,668	154.725	33.886	64.822	9.640	129.510	374.000	470.241	68.913	40.000	87.104	15.761	5.333	0	0	1.707.23
<b>Own contribution Institutional</b>														T				
Total Income	122.848	122.786	7.668	154.725	33,886	64.822	9.640	129.510	374.000	470.241	68.913	40.000	87.104	15.761	5.333	•	•	1.707.237
Expenditures																		
Salary costs	112.411	44.070	1.429	75.922	24,007	4.000		63,317	67,200	210.371	21.118	69.210	50.050	15.761	5.333			764.200
Project expenses	10.437	41,492	6.239	68.423	9,879	1.765		56.420	16.412	29.182	27.723	9.970	19.810	0	0			297.752
Total Expenditures	122.848	85,562	7,668	144.345	33.886	5.765	0	119.737	83.612	239.553	48.642	79.180	69,860	15.761	S.333	•	0	-
Delence Brokette			•									-30 480		•	c			SAC 36C



Foundation Human Security Collective Attn.: Mrs. C.J. van Broekhoven Riviervismarkt 4 2513 AM 's-Gravenhage

# **INDEPENDENT AUDITOR'S REPORT**

# A. Report on the audit of the financial statements 2021 included in the annual report

# **Our** opinion

We have audited the financial statements 2021 of Foundation Human Security Collective at 's-Gravenhage.

In our opinion the accompanying financial statements give a true and fair view of the financial position of Foundation Human Security Collective as at 31 December 2021, and of its result for 2021 in accordance with the 'RJ-Richtlijn 640 Organisaties zonder winststreven' (Guideline for annual reporting 640 'Not-for-profit organisations' of the Dutch Accounting Standards Board).

The financial statements comprise:

- 1. the balance sheet as at 31 December 2021;
- 2. the statement of income and expenses for 2021;
- 3. the notes comprising a summary of the accounting policies and other explanatory information.

# **Basis for our opinion**

We conducted our audit in accordance with Dutch law, including the Dutch Standards on Auditing. Our responsibilities under those standards are further described in the 'Our responsibilities for the audit of the financial statements' section of our report. We are independent of Foundation Human Security Collective in accordance with the Verordening inzake de onafhankelijkheid van accountants bij assurance-opdrachten (ViO, Code of Ethics for Professional Accountants, a regulation with respect to independence) and other relevant independence regulations in the Netherlands. Furthermore we have complied with the Verordening gedrags- en beroepsregels accountants (VGBA, Dutch Code of Ethics). We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# B. Report on the other information included in the annual report

In addition to the financial statements and our auditor's report thereon, the annual report contains other information that consists of:

- Introduction;
- Financial position;
- Annex F Overview Projects 2021;
- Annex G Overview Budget projects 2021;
- Annex H Overview Projects 2020.



Based on the following procedures performed, we conclude that the other information is consistent with the financial statements and does not contain material misstatements.

We have read the other information. Based on our knowledge and understanding obtained through our audit of the financial statements or otherwise, we have considered whether the other information contains material misstatements.

By performing these procedures, we comply with the requirements of the Dutch Standard 720. The scope of the procedures performed is substantially less than the scope of those performed in our audit of the financial statements.

Management is responsible for the preparation of the other information, in accordance with 'RJ-Richtlijn 640 Organisaties zonder winststreven' (Guideline for annual reporting 640 'Not-for-profit organisations' of the Dutch Accounting Standards Board).

# C. Description of responsibilities regarding the financial statements

### Responsibilities of management for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the 'RJ-Richtlijn 640 Organisaties zonder winststreven' (Guideline for annual reporting 640 'Not-for-profit organisations' of the Dutch Accounting Standards Board). Furthermore, management is responsible for such internal control as management determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

As part of the preparation of the financial statements, management is responsible for assessing the company's ability to continue as a going concern. Based on the financial reporting framework mentioned, management should prepare the financial statements using the going concern basis of accounting unless management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

Management should disclose events and circumstances that may cast significant doubt on the company's ability to continue as a going concern in the financial statements.

#### Our responsibilities for the audit of the financial statements

Our objective is to plan and perform the audit assignment in a manner that allows us to obtain sufficient and appropriate audit evidence for our opinion.

Our audit has been performed with a high, but not absolute, level of assurance, which means we may not detect all material errors and fraud during our audit.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. The materiality affects the nature, timing and extent of our audit procedures and the evaluation of the effect of identified misstatements on our opinion.

We have exercised professional judgement and have maintained professional skepticism throughout the audit, in accordance with Dutch Standards on Auditing, ethical requirements and independence requirements. Our audit included e.g.:



- Identifying and assessing the risks of material misstatement of the financial statements, whether due to fraud or error, designing and performing audit procedures responsive to those risks, and obtaining audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- Obtaining an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control;
- Evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management;
- Concluding on the appropriateness of management's use of the going concern basis of accounting, and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause a company to cease to continue as a going concern;
- Evaluating the overall presentation, structure and content of the financial statements, including the disclosures; and
- Evaluating whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant findings in internal control that we identify during our audit.

Schoonhoven, May/23

Versluis Accountancy B.V. J. Versluis RA